The measure and guideline for the shareholders attending the meeting and proxy

1. Guidelines for attending the Shareholders' Meeting of Oishi Group Public Company Limited at Grand Hall, 2nd Floor, The Athenee Hotel, a Luxury Collection Hotel, Bangkok (Physical Meeting)

The Company has enclosed a map and directions to the meeting venue with the notice of this meeting as Enclosure 12. Shareholders and proxies can register beginning at 08:30 a.m. on the day of the meeting. The Company will use the barcode system for registration and vote counting in the meeting for the Physical Meeting. Therefore, shareholders and proxies have to bring registration documents on the meeting date as follows:

1.1 For Natural Person

- Registration form with a barcode
- National ID card or Government Official ID card or Government Employee ID card or valid Driver's License or valid Passport or document in lieu of a valid passport (in case of a foreigner) and evidence of name and/or surname change (if any)

By proxy

- Registration form with a barcode
- Either Proxy Form A or Proxy Form B (Enclosure 7) filled in correctly and completely with the signatures of the grantor and the proxy
- Certified True Copy of National ID card or Government Official ID card or Government Employee ID card or valid Driver's License or valid Passport or document in lieu of a valid passport (in case of a foreigner) of the grantor and the proxy

1.2 For Juristic Person

- Registration form with a barcode
- A copy of the affidavit recently issued within 6 months by the Department of Business Development, Ministry of Commerce, and signed by the authorized signatory with the seal of the juristic person (if any)

By proxy

- Registration form with a barcode
- Either Proxy Form A or Proxy Form B (Enclosure 7) filled in correctly and completely with the signatures of the grantor and the proxy
- Certified True Copy of National ID card or Government Official ID card or Government Employee ID card or valid Driver's License or valid Passport or document in lieu of a valid passport (in case of a foreigner) of the proxy
- Certified True Copy of National ID card or Government Official ID card or Government Employee ID card or valid Driver's License or valid Passport or document in lieu of a valid passport (in case of a foreigner) of the authorized signatory of the juristic person who signed the Proxy Form

- A copy of the affidavit recently issued within 6 months by the Department of Business Development, Ministry of Commerce, or a copy of the Company Affidavit issued by a government agency with authority of the country in which the juristic person is located and signed by the authorized signatory with the seal of the juristic person (if any)

For Foreign Investor Appointing Custodian in Thailand

- Registration form with a barcode
- The Proxy Form C, which can be downloaded from the Company's website www.oishigroup.com; under Investor Relation section > Shareholder Information > Shareholders' Meeting; filled in correctly and completely with the signatures of the grantor and the proxy.
- Certificate of incorporation of Custodian juristic person and signed by the authorized signatory of custodian or its authorized person with the seal of the juristic person (if any).
- Certified True Copy of National ID card or Government Official ID card or Government Employee ID card or valid Driver's License or valid Passport or document in lieu of a valid passport (in case of a foreigner) of the authorized signatory of the juristic person who signed the Proxy Form.
- 1.3 To proxy others to attend the meeting and cast a vote on your behalf, please give a proxy to major. Or you are eligible to proxy to the Independent Directors of the Company, namely:
 - 1) Mr. Prasit Kovilaikool
 - 2) Mr. Vikrom Koompirochana
 - 3) Mr. Chai Jroongtanapibarn

All such independent directors have no any vested interest in the agenda of the meeting. The profile of the independent director who is proposed to be a proxy of shareholders in case of proxy granting is attached hereto in the Enclosure 8.

- 1.4 The company has taken safety measure to prevent the spread of the COVID-19 pandemic from overcrowding in the meeting area as follows:
 - 1) To enter the meeting venue, the Company will provide temperature screening point. The Company also request shareholders or proxies to cooperate in showing ATK test result within recent 24 hours at registration point. The Company's staff will put a sticker to shareholders or proxies who passed the screening. If any shareholder or proxy who has a fever and high temperature from 37.5 degrees Celsius and above and/or has possible symptoms of COVID-19, the Company reserves the right to consider allowing meeting attendance. However, such shareholders are eligible to proxy to the Independent Directors of the Company to attend the meeting and cast a vote on behalf.
 - 2) The Company allows only the shareholders or proxies, excluding followers, who pass the screening to attend the meeting.

3) The shareholders or proxies who pass the screening process, please wear a face mask and place sticker throughout the duration of the meeting.

2. Guidelines for attending shareholders' meetings via electronic media (E-EGM)

- 2.1 Please fill out the registration form for the E-EGM attached together with this guideline by <u>clearly providing your e-mail address and mobile phone number for registration</u> and enclose a copy of documentation as detailed in Clauses 1.1 1.2 to verify your right to attend the E-EGM.
- 2.2 Shareholders who are unable to attend the E-EGM can proxy to others by submitting the proxy form and enclosing a copy of documentation as detailed in Clauses 1.1 1.2 or shareholders are eligible to proxy to the Independent Directors of the Company, namely:
 - 1) Mr. Prasit Kovilaikool
 - 2) Mr. Vikrom Koompirochana
 - 3) Mr. Chai Jroongtanapibarn

All such independent directors have no any vested interest in the agenda of the meeting. The profile of the independent director who is proposed to be a proxy of shareholders in case of proxy granting is attached hereto in the Enclosure 8.

- 2.3 Please submit a registration form for the E-EGM together with a copy of the abovementioned documentation to the Company by April 28, 2023 through the following channels:
 - E-mail: oishi-cs-office@oishigroup.com
 - Mail address to Legal & Compliance Office, Oishi Group Public Company Limited.
 No. 90, CW Tower, 43th Floor, Ratchadapisek Road, Huai Khwang Sub-district, Huai Kwang District, Bangkok 10310
- 2.4 Upon receiving the document, the Company shall verify and confirm the shareholders' right to attend the meeting. The shareholders shall receive the Username and Password, as well as WebLink to access the E-EGM. In this regard, it's all shareholders are kindly requested to refrain from disclosing the Username and Password to others. In case the Username and Password are lost or not received by May 2, 2023, please contact the Company as soon as possible.
- 2.5 The Company will send the Username and Password together with electronics file demonstrating the instructions for E-EGM via the e-mail. Please go through them carefully. The system will be open for registration 90 minutes prior to the meeting time. However, it will be live broadcasting at 10.00 hrs.
- 2.6 For the method of voting during the E-EGM, the shareholders will be able to vote on each agenda by pressing the "Approve" or "Disapprove" or "Abstain" voting button. In case the shareholders do not cast no vote for any agenda, that vote will be automatically counted as "Approve".
- 2.7 In case you have technical difficulties in using the E-EGM system electronically before or during the meeting, please contact Quidlab Co., Ltd., an E-EGM service provider of the company. The Company will provide the contact channel of Quidlab Co., Ltd. in the email address that has sent the username and password.

3. Channels for sending suggestions or questions related to the Company's business, industry, the Company's performance, or any other related to the meeting's agenda

In order for the meeting to proceed as concisely as possible and in accordance with the legally defined agenda, the meeting will be open to your written questions. You can send suggestions or questions in advance of the meeting via the following channels:

- E-mail: investorrelations@oishigroup.com or
- Fax: (662) 768-8889 or
- To the Company's staff on the day of the shareholders' meeting.

During the Annual General Meeting of Shareholders, the shareholders who attend the E-EGM can also submit suggestions or questions via the E-EGM system.

A registration form to attend the meeting via electronic media (E-EGM)

	Made at	•••••
	DateMonth	Year
I/We	Nationality	
residing/located at No	Building	
RoadSub	-District	
DistrictProvince	Postal Cod	le
Mobile Number		
Being a shareholder of Oishi Group Public G	Company Limited, holding the tot	tal number of
share(s).		
I/We confirm to attend and cast vote in the No. 1/2023, to be held on May 3, 2023 at 10. weblink for the E-EGM, Username and Passwor	00 hrs. via electronic media (E-EG	
E-mail		
	Signed(_Shareholder)
	Signed	

Remark:

Please send the registration form for E-EGM attendance, which has been completely filled out, together with documents to verify the rights to attend the E-EGM to the Company within April 28, 2023 via the following channels;

- E-mail: oishi-cs-office@oishigroup.com
- Mail address to Legal & Compliance Office, Oishi Group Public Company Limited,
 No. 90, CW Tower, 43th Floor, Ratchadapisek Road, Huai Khwang Sub-district,
 Huai Kwang District, Bangkok 10310